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# H1 2022 Results

Matthias Gaertner, CEO Falk Neukirch, CFO August 11, 2022

# **1** Executive summary

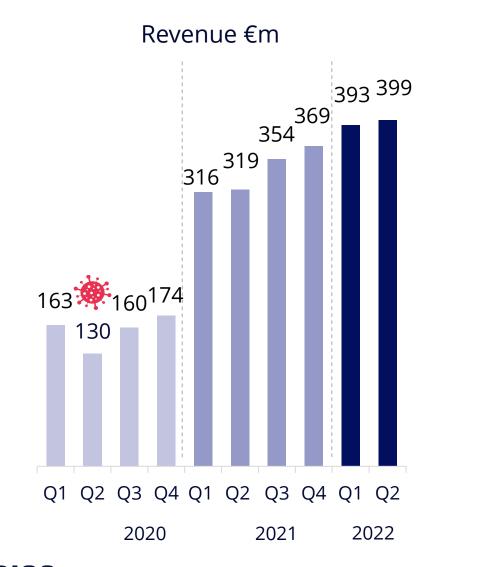
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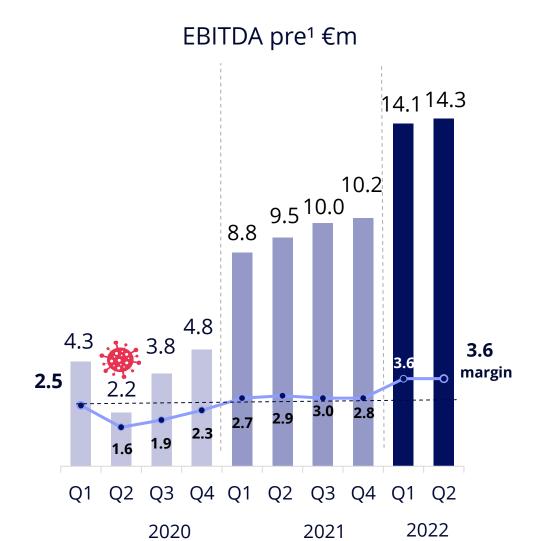
# Executive summary Highlights H1 : Again, KPIs at record levels

Operations	<ul> <li>Implementation of the growth strategy on track:</li> <li>Already synergy and cross-selling effects from the NewCo Pharma integration – substantial strengthening of market position in the area of compounding</li> <li>Additional compounding capacities in Berlin – ongoing validation &amp; qualification process</li> <li>Strategically driven inventory build-up in anticipation of rising prices</li> <li>Additional mediosconnect users and increase in orders: now in five German Federal states</li> <li>CMD in Nov 22: Presentation of mid- and long-term strategy incl. internationalization &amp; diversification</li> </ul>
Financials	<ul> <li>Strong H1: Sales up by around 25% including 9% organic growth; ongoing record quarters</li> <li>Positive operating cash flow</li> <li>Forecast confirmed despite ongoing global uncertainties, revenue expected to reach upper end of the range of €1.45-1.6bn</li> </ul>
ESG & Governance	<ul> <li>Re-inclusion in the Deutsche Börse SDAX selection index</li> <li>ESG strategy 2025 published at the end of 2021 – Good progress in implementation</li> <li>Continuation of Management team: CEO contract prematurely extended</li> </ul>

## **MEDIOS**

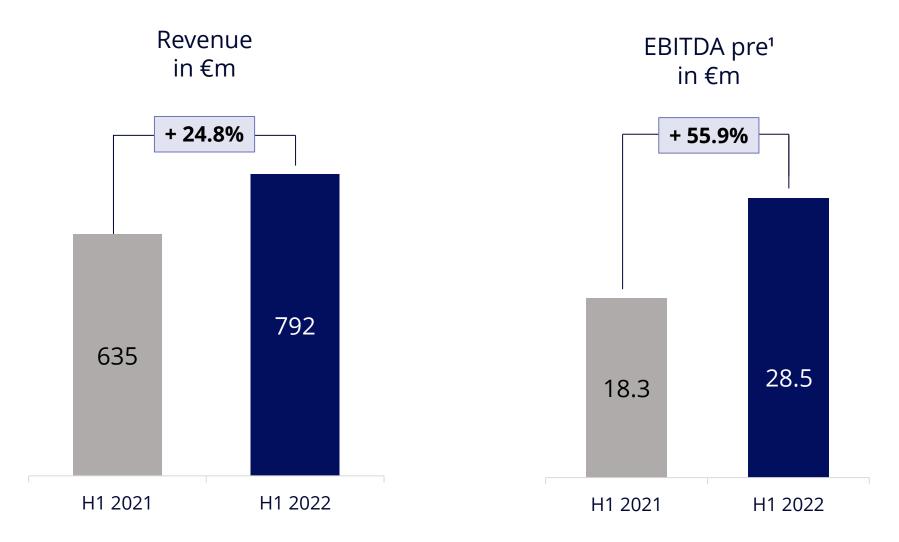
# Executive summary Growth and earnings achieve record levels





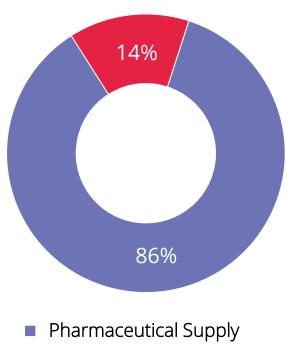
**MEDIOS** <sup>1</sup> EBITDA without extraordinary expenses: adjusted for extraordinary expenses for stock options & M&A activities

# Executive summary H1 2022 – Continuous and sustainable growth



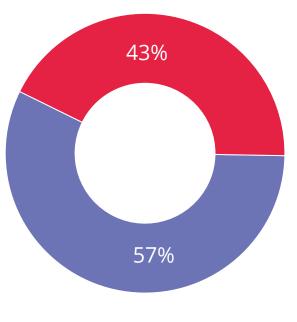
# Executive summary H1 2022 – Split by segments: Share of PST significantly increased

### Revenue by segment



Patient-specific Therapies

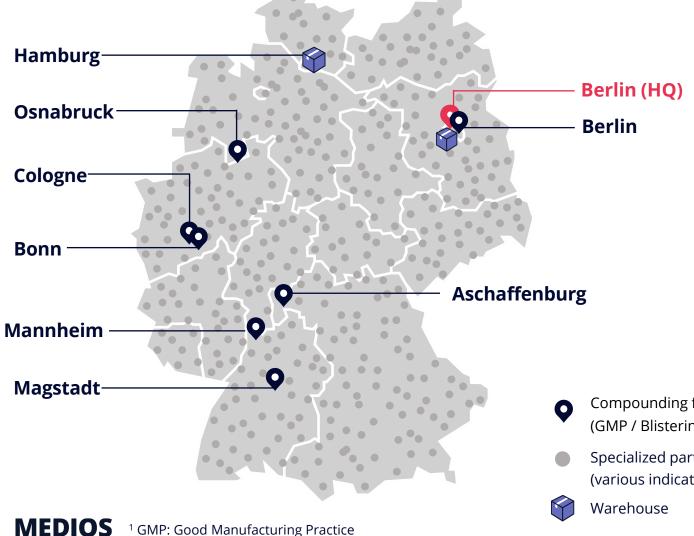
# EBITDA pre by segment



- Pharmaceutical Supply
- Patient-specific Therapies

## **MEDIOS**

# **Excellent geographic coverage through strong nationwide network of** partners and own compounding facilities



- 7 GMP<sup>1</sup> / blistering **labs**
- 2 warehouses
- Around 600 specialized partner • pharmacies
- Around 320,000 individualized preparations manufactured in 2021 (pro forma: Medios including NewCo Pharma)
- **Compounding capacities** expected in Oct 2022: around **500k - 600k** preparations p.a. including new labs in Berlin and NewCo Pharma's labs

Compounding facilities (GMP / Blistering labs)

Specialized partner pharmacies (various indications)



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# Financial overview H1 2022 – Strong financials driven by external growth

In € million	H1 2022	H1 2021	Δ%
Revenue	792.2	634.9	24.8%
Gross profit gross margin in %	53.4 6.7	32.4 5.1	64.8%
EBITDA pre <sup>1</sup> margin (% of revenue)	28.5 3.6	18.3 2.9	55.9%
Conversion rate in % (EBITDA pre/gross profit)	53.3	56.3	
EBIT	16.1	9.9	62.3%
EPS (€), undiluted	0.42	0.32	31.3%
CF from operating activities	9.9	29.7	-66.5%
CF from investing activities	-84.5	24.3	-447.5%
CF from financing activities	-15.6	1.3	< -1,000%
In € million	30 June 2022	31 Dec 2021	Δ%
Inventories	72.2	36.5	98.0%
Cash & cash equivalents	78.3	168.4	-53.5%
Equity <i>ratio in %</i>	438.2 70.8	394.2 75.2	11.2%

#### Comments

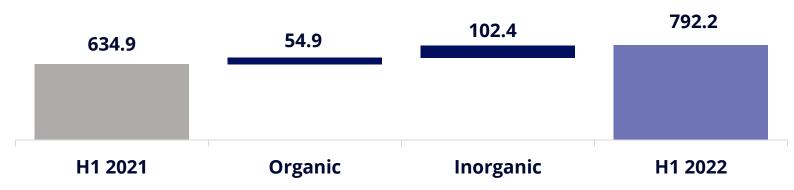
- Strong revenue growth mainly driven by NewCo Pharma acquisition
- Disproportionately increased gross profit and EBITDA pre due to higher portion of PST revenue
- **Gross** and **EBITDA** pre margins follows increased gross margin
- Operating CF mainly burdened in Q1 22 by 2 extraordinary effects: payment of retained taxes and social contributions for SOPs and a temporary increase in inventories; after negative Q1 again positive Q2 and H1
- Investing CF dominated by cash component for NewCo acquisition (€88m) and further investments in new manufacturing site in Berlin (€1.4m)

# Financial overview H1 2022 – Strong organic and inorganic revenue growth

H1 YoY Revenue in €m	H1 2021	Organic	Inorganic (NewCo only)	H1 2022
Pharmaceutical Supply	603.6	51.8	27.1	682.5
Patient-specific Therapies	31.0	3.2	75.3	109.5
Services	0.3	-0.1	0.0	0.2
Medios Group total	634.9	54.9	102.4	792.2
Medios Group total in %		8.6%	16.1%	24.8%

#### Comments

 Successful integration of NewCo Pharma led to revenue contribution of > €100m (€27.1m in PS; €75.3m in PST)

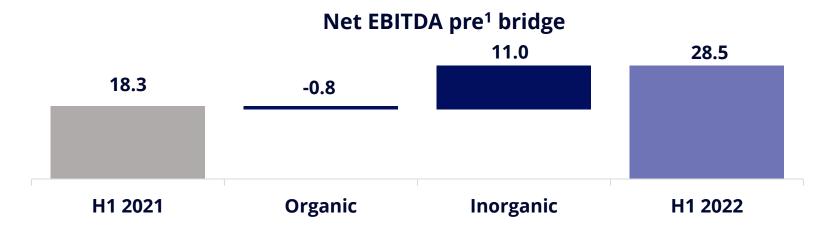


#### Net revenue bridge

# **MEDIOS**

# Financial overview H1 2022 – EBITDA pre<sup>1</sup> driven by acquisition of NewCo Pharma

H1 YoY EBITDA pre¹ in €m	H1 2021	Organic	Inorganic (NewCo only)	H1 2022
Pharmaceutical Supply	15.2	0.2	2.0	17.5
Patient-specific Therapies	4.0	0.2	9.0	13.2
Services	-0.9	-1.3	0	-2.2
Medios Group total	18.3	-0.8	11.0	28.5
Medios Group total in %		-4.4%	60.3%	55.9%



#### Comments

- EBITDA pre of PS and PST segments grew mainly inorganically but also organically
- Successful integration of NewCo Pharma led to EBITDA pre<sup>1</sup> contribution of €11.0m (€2.0m in PS; €9.0m in PST)
- Services reflects increased need for central functions following the M&A growth strategy including risen Board remuneration

#### **MEDIOS** <sup>1</sup> EBITDA without extraordinary expenses: adjusted for extraordinary expenses for stock options, M&A activities

# Financial overview H1 2022 – Strong Group margin, mainly as a result of increased PST share

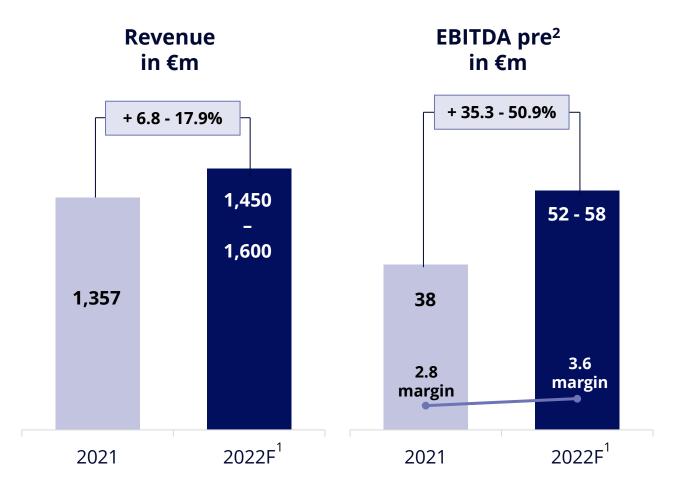
	Pharmaceutical Supply ,PS'				Internal Services and IFRS consolidation		Group	
In € million	H1 2022	H1 2021	H1 2022	H1 2021	H1 2022	H1 2021	H1 2022	H1 2021
Revenue <sup>1</sup> delta (y-o-y in %)	682.5 <b>13.1%</b>	603.6	109.5 <b>252.6%</b>	31.0	0.2 <b>-25.5%</b>	0.3	792.2 <b>24.8%</b>	634.9
EBITDA pre <sup>2</sup> margin (% of revenue)	17.5 <b>2.4%</b>	15.2 <b>2.5%</b>	13.2 <b>9.9%</b>	4.0 <b>11.3%</b>	-2.2 <b>-55.5%</b>	-0.9 <b>-23.4%</b>	28.5 <b>3.6%</b>	18.3 <b>2.9%</b>

#### Comments

- PS revenue including NewCo Pharma's trading activities (27.1M€)
- PST revenues including €75.3m NewCo Pharma
- PST margin decreases as the margin of the NewCo's PST business is slightly lower due to product mix

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# Guidance 2022 Forecast FY 2022 confirmed (1/2)



#### Comments

**Forecast confirmed** despite ongoing global uncertainties

**Revenue** expected to reach upper end of the range of €1.45-1.6bn

**EBITDA pre**<sup>1</sup> range remains unchanged: €52-58m

 Due to the known global uncertainties and possible regulatory changes, it is not yet possible to narrow down the forecast further

Significant increase of EBITDA pre margin due to the acquisition of NewCo Pharma, and ongoing focus on higher-margin indications and products

# Guidance 2022 Forecast FY 2022 confirmed (2/2) – Main assumptions

#### Main Assumptions for 2022

- + The acquisition of NewCo Pharma will significantly contribute to external growth and to significant EBITDA pre margin increase
- + Synergy effects as a result of the integration of Cranach Pharma & Newco Pharma:
  - Especially in purchasing and logistics
  - Cross-selling within extended partner network
- + Expansion of compounding business; economies of scale
- + Extended product portfolio: e.g., clinical trial supply
- Consideration of possible risks: e.g., regulatory changes, rising inflation, supply chain bottlenecks, geopolitical tensions/ war in Ukraine, COVID-related effects
- Increased overhead costs due to NewCo integration
- Qualification / validation and commissioning of new labs in Berlin

# Growth strategy & ESG Medios' growth strategy

Organic growth	Inorganic growth
• Compounding capacities to triple as a result of new labs in Berlin	<ul> <li>Compounding from partner pharmacies to be potentially integrated into Medios' labs</li> </ul>
<ul> <li>Advance market penetration through innovative digital trading platform mediosconnect</li> </ul>	<ul> <li>Add further labs in case of geographical fit and/ or complementary indications</li> </ul>
<ul> <li>Expansion and ongoing diversification of indication areas</li> </ul>	<ul> <li>Ongoing M&amp;A to further increase EBITDA pre margin by</li> </ul>
• Exploit cross-selling opportunities	<ul> <li>Internationalization and / or</li> </ul>
	Launch of new segment

Forward-looking strategy for internationalization & launch of new segment to be presented at CMD in Nov 2022

# **MEDIOS**

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# Growth strategy & ESG Implementation of ambitious ESG strategy 2025 on track

### Status Quo

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Implementation process of IT-based ESG-platform advanced



Corporate Governance: Successful AGM 2022: Among others, modernization of the Articles of Association



Establishment of a digital whistleblower-system Project initiated to improve transport logistics

# Future

#### 2023 and beyond

- Sustainability reporting in full accordance with GRI<sup>1</sup> for FY 2022
- Achieve climate neutrality at own sites in FY 2023
- Supplier Code of Conduct and assessment of suppliers

• ...

# 34 targets, realized through 65 measures using 57 different KPIs









More to come...

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# Appendix H1 2022 - Key figures (1/2)

in € thousand	H1 2022	H1 2021	Δ in %	Q2 2022	Q2 2021	Δ in %
Revenue	792,179	634,927	24.8%	399,224	319,019	25.1%
Pharmaceutical Supply	682,456	603,560	13.1%	343,252	303,932	12.9%
Patient-Specific Therapies	109,484	31,047	252.6%	55,875	14,912	274.7%
Services	238	320	-25.5%	97	175	-44.5%
EBITDA	26,788	17,587	52.3%	13,501	9,112	48.2%
Margin (in % of Revenue)	3.4%	2.8%		3.4%	2.9%	
EBITDA without extraordinary expenses*	28,456	18,255	55.9%	14,318	9,457	51.4%
Margin (in % of Revenue)	3.6%	2,9%		3.6%	3,0%	
Pharmaceutical Supply	17,456	15,248	14.5%	9,099	8,252	10.3%
Patient-Specific Therapies	13,246	3,953	235.1%	6,353	1,733	266.6%
Services	-2,247	-946	137.6%	-1,134	-528	114.9%
EBIT	16,093	9,914	62.3%	8,245	5,273	56.4%
Margin (in % of Revenue)	2.0%	1.6%		2.1%	1.7%	
Comprehensive income before minority interests	9,972	6,273	<b>59.0%</b>	4,934	3,432	43.7%

Key Performance Indicator (KPI): Figures used to manage the Company's success

# Appendix H1 2022 - Key figures (2/2)

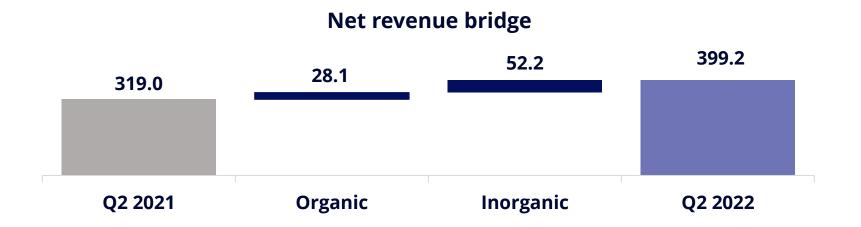
in € thousand	H1 2022	H1 2021	Δ in %	Q2 2022	Q2 2021	Δ in %
Earnings per share (in €)						
Undiluted	0.42	0.32	31.3%	0.21	0.17	23.5%
Diluted	0.42	0.31	35.7%	0.21	0.17	23.5%
Investments (CAPEX)	2,864	5,760	-50.3%	721	3,131	-77.0%
Cash flow from operating activities	9,931	29,654	-66.5%	12,414	8,254	51.0%
*Extraordinary expenses	1,667	668	149.6	817	345	136.6
Expenses from stock options <sup>1</sup>	1,375	586	134.6	688	264	160.6
Other M&A expenses <sup>1</sup>	292	82	258.0	130	82	58.9
	Jun 30, 2022	Jun 30,2021	Δ in %			
Full-time employees	517	302	71.2%			
	Jun 30, 2022	Dec 31,2021	Δ in %			
Balance sheet total	619,299	524.142	18.2%			
Equity	438,193	394.164	11.2%			
Equity ratio (in %)	70.8%	75.2%				

# Financial overview Q2 2022 – Record quarter resulting from NewCo acquisition supported by organic growth

Q2 YoY Revenue in €m	Q2 2021	Organic	Inorganic (NewCo only)	Q2 2022
Pharmaceutical Supply	303.9	25.7	13.7	343.3
Patient-specific Therapies	14.9	2.5	38.5	55.9
Services	0.2	-0.1	0.0	0.1
Medios Group total	319.0	28.1	52.2	399.2
Medios Group total in %		8.8%	16.4%	25.1%

#### Comments

- Inorganic growth driven by NewCo integration
- Organic growth almost 9%



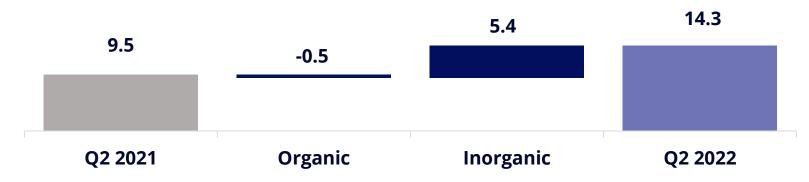
# **MEDIOS**

# Financial overview Q2 2022 – EBITDA pre growth driven by acquisition

Q2 YoY EBITDA pre¹ in €m	Q2 2021	Organic	Inorganic (NewCo only)	Q2 2022
Pharmaceutical Supply	8.3	-0.2	1.1	9.1
Patient-specific Therapies	1.7	0.3	4.3	6.4
Services	-0,5	-0.6	0.0	-1.1
Medios Group total	9.5	-0.5	5.4	14.3
Medios Group total in %		-5.3%	56.7%	51.4%

#### Comments

- Slight organic decrease in PS
- Successful integration of NewCo Pharma led to EBITDA pre<sup>1</sup> contribution of €5.4m (€1.1m in PS; €4.3m in PST)
- Slight organic decrease in PS
- Segment Services reflects increased need for central functions following the M&A growth strategy including risen Board remuneration



## Net EBITDA pre<sup>1</sup> bridge

# Financial overview Q2 2022 – Strong Group margin, mainly as a result of increased PST share

	Pharmaceutical Supply ,PS'				Internal Services and IFRS consolidation		Group	
In € million	Q2 2022	Q2 2021	Q2 2022	Q2 2021	Q2 2022	Q2 2021	Q2 2022	Q2 2021
Revenue <sup>1</sup> delta (y-o-y in %)	343.3 <b>12.9%</b>	303.9	55.9 <b>274.7%</b>	14.9	0.1 <b>-44.5%</b>	0.2	399.2 <b>25.1%</b>	319.0
EBITDA pre <sup>2</sup> margin (% of revenue)	9.1 <b>2.5%</b>	8.3 <b>2.6%</b>	6.4 <b>9.3%</b>	1.7 <b>9.8%</b>	-1.1 <b>-57.1%</b>	-0.5 <b>-25.9%</b>	14.3 <b>3.6%</b>	9.5 <b>3.0%</b>

#### Comments

- PS revenue including NewCo Pharma's trading activities (13.7M€)
- PST revenues including €38.5m NewCo Pharma
- PST margin decreased as the margin of the NewCo business is slightly lower due to product mix

# Contact



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# H1 2022 Results

Matthias Gaertner, CEO Falk Neukirch, CFO August 11, 2022