

Q3/9M 2022 Results

Matthias Gaertner, CEO

Falk Neukirch, CFO

November 10, 2022



1 Executive summary

- 2 Financial overview
- 3 Guidance 2022, growth story, ESG
- 4 Appendix

Highlights 9M 2022: Strong financials with KPIs at record levels

Operations

- Milestone reached in PST segment¹: Manufacturing permit granted for new GMP²-lab in Berlin

 increasing compounding capacities and optimized logistics
- NewCo Pharma integration progressing well: Ongoing synergy and cross-selling effects
- Temporary inventory build-up in H1 in anticipation of rising prices already reduced in Q3
- Q3 business burdened by new reimbursement scheme that became effective on Sep 1
- Preparation of mid- and long-term strategy incl. internationalization & diversification completed and to be presented at Medios' CMD in Nov 24, 2022

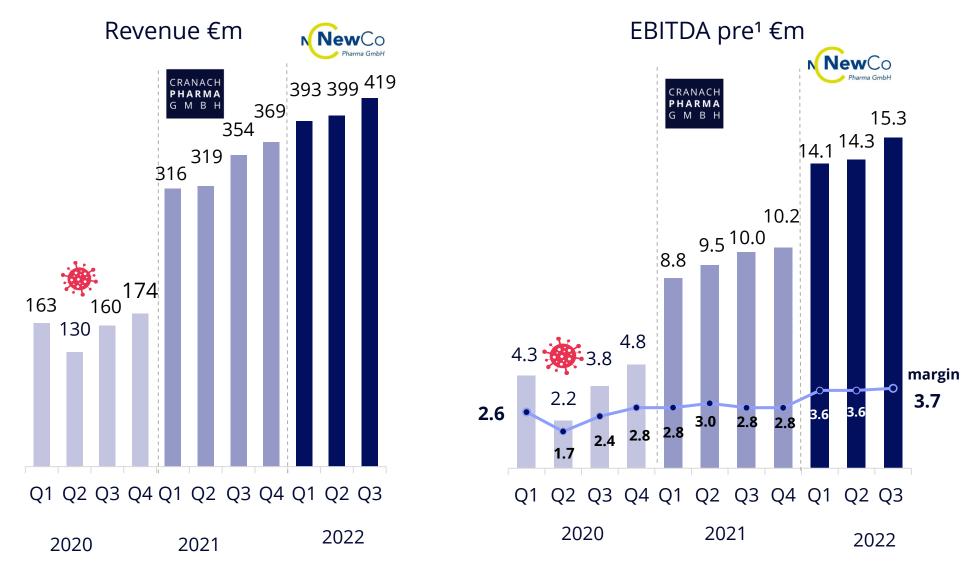
Financials

- Strong 9M: Sales up by around 23% including 7% organic growth; again, record quarter
- Positive operating cash flow
- **Forecast confirmed**: Revenue expected to reach upper end of the range of €1.45-1.6bn, and EBITDA pre to reach the lower half of the range of €52-58m due to regulatory changes

ESG & Governance

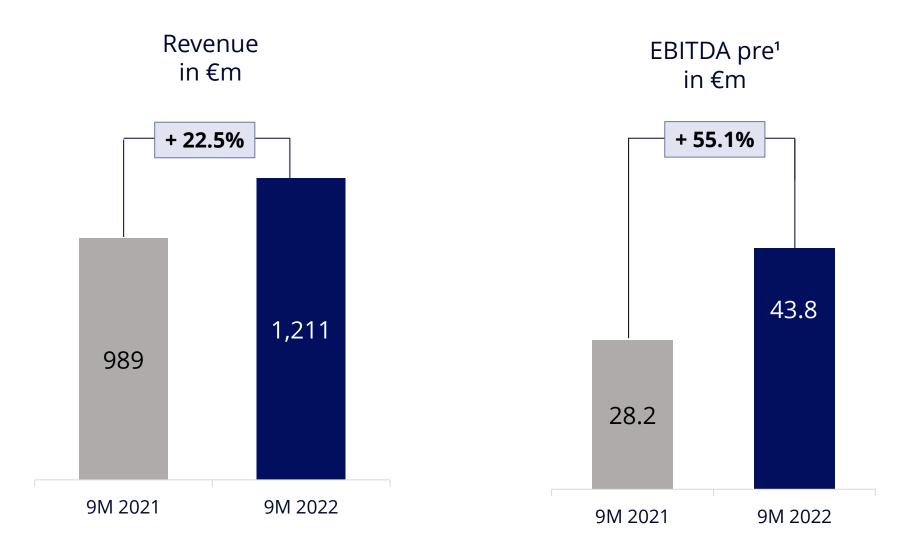
- Re-inclusion in the Deutsche Börse SDAX selection index
- Good progress in implementation ESG strategy 2025
- Continuation of Management team: CEO contract prematurely extended
- Transfer of Medios' registered office from Hamburg to Berlin

Growth and earnings achieve record levels





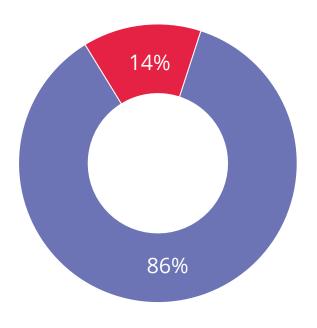
9M 2022 - Continuous and sustainable growth





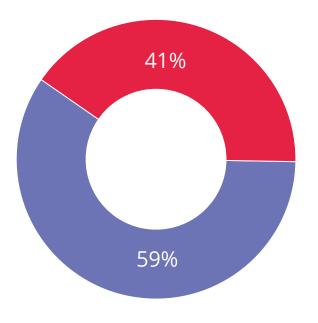
9M 2022 - Split by operative segments: Significant rise of PST significantly increased

Revenue by segment



- Pharmaceutical Supply
- Patient-specific Therapies

EBITDA pre by segment



- Pharmaceutical Supply
- Patient-specific Therapies

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Excellent geographic coverage through strong nationwide network of partners and own compounding facilities



- 7 GMP¹ / blistering **labs**
- 2 warehouses
- Around 600 specialized partner pharmacies
- Around 320,000 individualized preparations manufactured in 2021 (pro forma: Medios including NewCo Pharma)
- **Compounding capacities** expected in Oct 2022: around **500k - 600k** preparations p.a. including new labs in Berlin and NewCo Pharma's labs

Specialized partner pharmacies (various indications)



Warehouse

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¹ GMP: Good Manufacturing Practice

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9M 2022 - Financials

| In € million | 9M 2022 | 9M 2021 | Δ% |
|--|-----------------------|-----------------------|----------------|
| Revenue | 1,211.4 | 988.8 | 22.5% |
| Gross profit ¹ gross margin in % | 81.5 6.7% | 49.8 5.0% | 63.7% 34.0% |
| EBITDA pre ² margin in % | 43.8 3.6% | 28.2 2.9 % | 55.1% 24.1% |
| Conversion rate in % (EBITDA pre/gross profit) | 53.7% | 56.7% | -5.3% |
| EBIT | 25.0 | 15.6 | 60.1% |
| EPS (€), undiluted | 0.67 | 0.50 | 34.0% |
| CF from operating activities | 17.9 | 40.4 | -55.7% |
| CF from investing activities | -85.2 | 21.2 | <-100% |
| CF from financing activities | -39.0 | 0.4 | <-100% |
| In € million | 30 Sep 2022 | 31 Dec 2021 | Δ% |
| Inventories | 52.7 | 36.5 | 44.5% |
| Cash & cash equivalents | 62.1 | 168.4 | -63.1% |
| Equity ratio in % | 444.8 75.6% | 394.2 75.2% | 12.8% 0.5% |

Comments

- Revenue growth driven by NewCo integration: inorganic (+16%) & organic (+7%)
- Disproportionate increase of gross and EBITDA pre margins due to higher portion of PST share;
- Regulatory price changes in PIT segment effective from Sep 2022 do not materially hit 9M-EBITDA pre nor EPS yet; exp. EBITDAeffect for FY 2022: €-3.6m - €-3.2m, mainly effective in Q4 2022
- Operating CF mainly burdened by one-time effects: payment of retained taxes and social contributions for SOPs; temporary high inventories in H1 already reduced in Q3
- Investing CF dominated by cash component for NewCo acquisition (€88m) and further operational investments (€3.5m) mainly in the new manufacturing site in Berlin
- Decrease in cash & cash equivalents mainly a result of the cash component for NewCo acquisition, the repayment of former shareholder loans of NewCo group and the repayment of the syndicated loan (€25.2m)

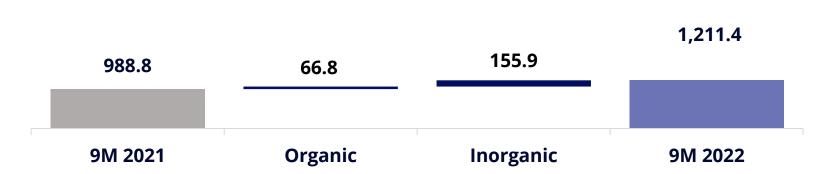
9M 2022 - Ongoing organic and inorganic revenue growth

| 9M YoY revenue in €m | 9M 2021 | Organic | Inorganic | 9M 2022 |
|----------------------------------|---------|---------|-----------|---------|
| Pharmaceutical Supply (PS) | 941.7 | 62.0 | 40.7 | 1,044.4 |
| Patient-specific Therapies (PST) | 46.5 | 4.9 | 115.2 | 166.6 |
| Services | 0.5 | -0.1 | 0.0 | 0.4 |
| Medios Group total | 988.8 | 66.8 | 155.9 | 1,211.4 |
| Medios Group total in % | | 6.7% | 15.8% | 22.5% |

Comments

- Inorganic Growth (+15.8%; €+155.9m) driven by NewCo acquisition
- Almost 7% organic growth (€+66.8m)





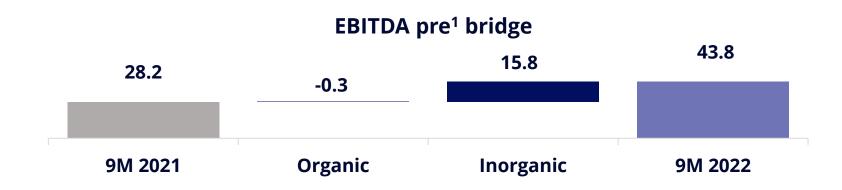
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9M 2022 – EBITDA pre¹ driven by acquisition of NewCo Pharma

| 9M YoY EBITDA pre¹ in €m | 9M 2021 | Organic | Inorganic (NewCo only) | 9M 2022 |
|----------------------------|---------|---------|---------------------------|--------------|
| Pharmaceutical Supply | 23.8 | 1.2 | 3.1 | 28.2 |
| Patient-specific Therapies | 6.0 | 0.7 | 12.7 | 19.3 |
| Services | -1.6 | -2.2 | 0.0 | -3.8 |
| Medios Group total | 28.2 | -0.3 | 15.8 | 43.8 |
| Medios Group total in % | | -1.1% | 56.0% | <i>55.3%</i> |

Comments

- EBITDA pre of PS and PST segments grew mainly inorganically
- Acquisition of NewCo Pharma led to EBITDA pre¹ contribution of €15.8m (€12.7m in PST; €3.1m in PS)
- Services reflects integration efforts as well as strategy projects combined with increased needs for central functions





Financial overview

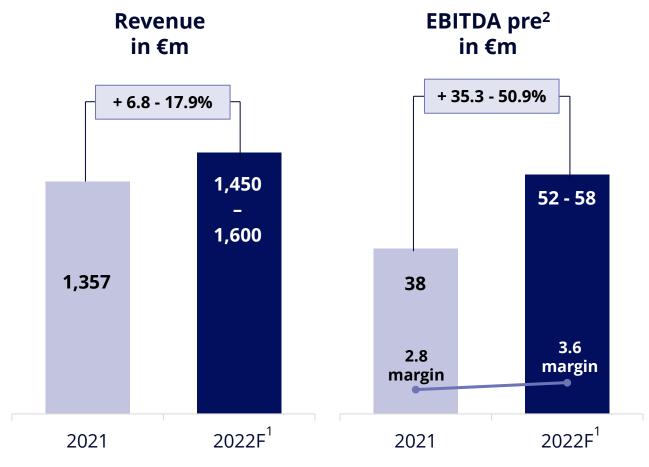
9M 2022 - Strong Group margin, mainly as a result of increased PST share

| | | aceutical oly 'PS' | | | Internal Services and IFRS consolidation | | | | | | Group | |
|---|-------------------------|-----------------------|-------------------------|-----------------------|--|---------------------------|--------------------------|----------------------|--|--|-------|--|
| In € million | 9M 2022 | 9M 2021 | 9M 2022 | 9M 2021 | 9M 2022 | 9M 2021 | 9M 2022 | 9M 2021 | | | | |
| Total segment revenue delta (y-o-y in %) | 1,097.0 13.7% | 965.3 | 202.1 272,4 % | 54.3 | -87.7 184.7 % | -30.8 | 1,211.4 22.5 % | 988.8 | | | | |
| Revenue - external delta (y-o-y in %) | 1,044.4 10.9% | 941.7 | 166.6 258.0% | 46.5 | 0.4 - 18.5% | 0.5 | 1,211.4 <i>22.5</i> % | 988.8 | | | | |
| EBITDA pre ¹ margin (% of revenue - total) margin (% of revenue - external) | 28.2 2.6% 2.7% | 23.8 2.5% 2.5% | 19.3 9.6% 11.6% | 6.0 11.0% 12.9% | -3.8 -63.1% -973.5% | -1.6 -26.1% -332.5% | 43.8 3.6% 3.6% | 28.2 2.9% 2.9% | | | | |



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Guidance FY 2022 confirmed (1/2)



Comments

Forecast confirmed despite ongoing global uncertainties

Revenue expected to reach upper end of the range of €1.45-1.6bn

EBITDA pre¹ expected to reach the lower half of the range of €52-58m (increase of 35.3% to 50.9% compared to 2021) due to regulatory changes in the PST segment since Sep 1, 2022; according to current projections, this will lead to a reduction in EBITDA pre of roughly €3.2m – €3.6m in fiscal year 2022

Significant increase of EBITDA pre margin due to the acquisition of NewCo Pharma, and ongoing focus on higher-margin indications and products



¹ Guidance | ² EBITDA without extraordinary expenses: adjusted for extraordinary expenses for stock options, M&A activities | PST Patient-specific Therapies

Guidance FY 2022 confirmed (2/2) – Main assumptions

Main Assumptions for 2022 – as of Nov 2022

- The acquisition of NewCo Pharma will significantly contribute to external growth
- Synergy effects as a result of the integration of Cranach Pharma & Newco Pharma:
 - Especially in purchasing and logistics
 - Cross-selling within extended partner network
- Expansion of compounding business; economies of scale
- Extended product portfolio: e.g., clinical trial supply
- **Regulatory price reduction** effective since Sep 1, 2022, for certain cytostatic drugs negative impact on the PST* segment
- Consideration of possible risks: e.g., regulatory changes, rising inflation, supply chain bottlenecks, geopolitical tensions/ war in Ukraine, COVID-related effects
- Increased overhead costs due to NewCo integration
- Qualification / validation and commissioning of new labs in Berlin

* PST: Patient-specific therapies 15



Growth strategy & ESG

Medios' growth strategy

Organic growth

- Compounding capacities to triple as a result of new labs in Berlin
- Advance market penetration through innovative digital trading platform mediosconnect
- Expansion and ongoing diversification of indication areas
- Exploit cross-selling opportunities

Inorganic growth

- Compounding from partner pharmacies to be potentially integrated into Medios' labs
- Add further labs in case of geographical fit and/ or complementary indications
- Ongoing M&A to further increase EBITDA pre margin by
 - Internationalization and / or
 - Launch of new segment

Forward-looking strategy for internationalization & launch of new segment to be presented at CMD in Nov 2022

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Implementation of ambitious ESG strategy 2025 on track

Status Quo

- Rating Updates from MSCI and ISS ESG
- Focus on examination of energy-saving measures throughout Medios Group
- Implementation process of IT-based ESG-platform completed by end of the year

Future

2023 and beyond

- Achieve climate neutrality at own sites in FY 2023
- Supplier Code of Conduct and assessment of suppliers
- •

34 targets, realized through 65 measures using 57 different KPIs









More to come...

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Appendix

Q3 / 9M 2022 - Key figures (1/2)

| in € thousand | 9M 2022 | 9M 2021 | Δ in % | Q3 2022 | Q3 2021 | Δ in % |
|--|-----------|---------|--------|---------|---------|--------|
| Revenue | 1,211,397 | 988,765 | 22.5% | 419,218 | 353,839 | 18.5% |
| Pharmaceutical Supply | 1,044,383 | 941,745 | 10.9% | 361,926 | 338,185 | 7.0% |
| Patient-Specific Therapies | 166,626 | 46,544 | 258.0% | 57,141 | 15,498 | 268.7% |
| Services | 388 | 476 | -18.5% | 150 | 156 | -4.0% |
| EBITDA | 41,090 | 27,197 | 51.1% | 14,302 | 9,610 | 48.8% |
| Margin (in % of revenue) | 3.4% | 2.8% | 21.4% | 3.4% | 2.7% | 25.9% |
| EBITDA pre* | 43,759 | 28,207 | 55.1% | 15,304 | 9,951 | 53.8% |
| Margin (in % of revenue) | 3.6% | 2.9% | 24.1% | 3.7% | 2.8% | 32.1% |
| Pharmaceutical Supply | 28,202 | 23,808 | 18.5% | 10,746 | 8,560 | 25.5% |
| Patient-Specific Therapies | 19,339 | 5,983 | 223.2% | 6,093 | 2,030 | 200.2% |
| Services | -3,782 | -1,584 | 138.7% | -1,535 | -638 | 140.5% |
| EBIT | 24,970 | 15,601 | 60.1% | 8,877 | 5,687 | 56.1% |
| Margin (in % of revenue) | 2.1% | 1.6% | 31.3% | 2.1% | 1.6% | 31.3% |
| Comprehensive income before minority interests | 15,851 | 9,890 | 60.3% | 5,879 | 3,617 | 62.5% |

Key Performance Indicator (KPI): Figures used to manage the Company's success



Appendix

Q3 / 9M 2022 - Key figures (2/2)

| in € thousand | 9M 2022 | 9M 2021 | Δ in % | Q3 2022 | Q3 2021 | Δ in % |
|--|-------------|-------------|--------|---------|---------|--------|
| Earnings per share (in €) | | | | | | |
| Undiluted | 0.67 | 0.50 | 34.0% | 0.25 | 0.18 | 38.9% |
| Diluted | 0.66 | 0.48 | 37.5% | 0.25 | 0.17 | 47.1% |
| Investments (CAPEX) | 3.576 | 8,984 | -60.0% | 712 | 3,188 | -77.7% |
| Cash flow from operating activities | 17,875 | 40,359 | -55.7% | 7,944 | 10,705 | -25.8% |
| Extraordinary expenses | 2,669 | 1,010 | 164.3% | 1,002 | 342 | 193.1% |
| Expenses from stock options ¹ | 2,063 | 850 | 142.6% | 688 | 264 | 160.6% |
| Other M&A expenses ¹ | 606 | 159 | 280.2% | 314 | 78 | 303.5% |
| | Sep 30,2022 | Dec 31,2021 | Δ in % | | | |
| Full-time employees | 514 | 301 | 70.8% | | | |
| Balance sheet total | 588.044 | 524,142 | 12.2% | | | |
| Equity | 444,759 | 394,164 | 12.8% | | | |
| Equity ratio (in %) | 75.6% | 75.2% | 0.5% | | | |



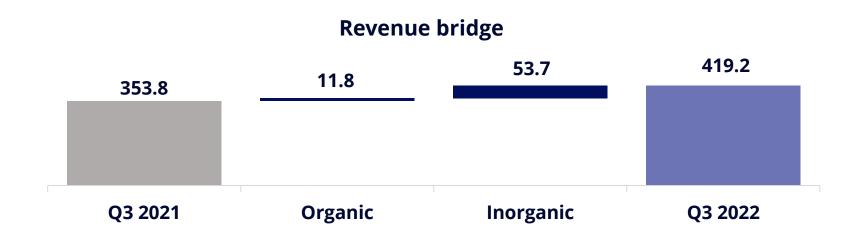
¹ related to EBITDA **20**

Q3 2022 - Record quarter driven by NewCo acquisition and supported by organic growth

| Q3 YoY Revenue in €m | Q3 2021 | Organic | Inorganic | Q3 2022 |
|----------------------------|---------|---------|-----------|---------|
| Pharmaceutical Supply | 338.2 | 10.1 | 13.6 | 361.9 |
| Patient-specific Therapies | 15.5 | 1.7 | 40.1 | 57.1 |
| Services | 0.2 | 0.0 | 0.0 | 0.2 |
| Medios Group total | 353.8 | 11.8 | 53.7 | 419.2 |
| Medios Group total in % | | 3.3% | 15.2% | 18.5% |

Comments

- Inorganic growth driven by NewCo integration
- Organic growth 3.3%



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Q3 2022 - Record quarter driven by NewCo acquisition

| Q3 YoY EBITDA pre* in €m | Q3 2021 | Organic | Inorganic | Q3 2022 |
|----------------------------|---------|---------|-----------|---------|
| Pharmaceutical Supply | 8.6 | 1.1 | 1.1 | 10.7 |
| Patient-specific Therapies | 2.0 | 0.3 | 3.7 | 6.1 |
| Services | -0.6 | -0.9 | 0.0 | -1.5 |
| Medios Group total | 10.0 | 0.5 | 4.8 | 15.3 |
| Medios Group total in % | | 5.0% | 48.0% | 53.0% |

EBITDA pre* bridge



Comments

- Successful integration of NewCo Pharma led to EBITDA pre* contribution of €4.8m (€1.1m in PS; €3.7m in PST)
- PST segment negatively impacted by regulatory changes which became effective in Q3
- Segment Services reflects increased need for central functions following the M&A growth strategy including risen Board remuneration



Financial overview

Q3 2022 - Strong Group margin, mainly as a result of increased PST share

| | | aceutical oly 'PS' | | Patient-specific Internal Services and IFRS consolidation | | | | (arolli | | oup |
|---|-----------------------|-----------------------|-----------------------|---|-----------------------------|---------------------------|-----------------------|----------------------|--|-----|
| In € million | Q3 2022 | Q3 2021 | Q3 2022 | Q3 2021 | Q3 2022 | Q3 2021 | Q3 2022 | Q3 2021 | | |
| Total segment revenue delta (y-o-y in %) | 382.1 10.4% | 346.0 | 68.4 253.2% | 19.4 | -31.4 170.7 % | -11.6 | 419.2 18.5% | 353.8 | | |
| Revenue - external delta (y-o-y in %) | 361.9 7.0% | 338.2 | 57.1 268.7% | 15.5 | 0.2 -4.1% | 0.2 | 419.2 18.5% | 353.8 | | |
| EBITDA pre ¹ margin (% of revenue - total) margin (% of revenue - external) | 10.7 2.8% 3.0% | 8.6 2.5% 2.5% | 6.1 8.9% 10.7% | 2.0 10.5% 13.1% | -1.5 -79.0% -1,023.1% | -0.6 -31.5% -408.2% | 15.3 3.7% 3.7% | 10.0 2.8% 2.8% | | |



Contact



Claudia Nickolaus
Head of Investor & Public Relations, ESG Communications
Phone +49 30 232 566 800
c.nickolaus@medios.ag

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Q3/9M 2022 Results

Matthias Gaertner, CEO

Falk Neukirch, CFO

November 10, 2022

